



UNIVERSITY OF  
**CANBERRA**  
AUSTRALIA'S CAPITAL UNIVERSITY

Towards enhanced cardiovascular disease  
prevention in Primary Health Care: pragmatic  
evaluation using embedded mixed methods

Nerida Volker  
BSc, Grad Dip Diet, PGrad Dip Hlth Prom.

Thesis submitted in fulfilment of  
the requirements for the degree of  
Doctor of Philosophy in Health  
(with published works)

University of Canberra  
2018

**For every complex problem there is an answer that is  
clear, simple, and wrong.**

H.L. Mencken

# **Abstract**

## ***Background***

Cardiovascular disease (CVD) and other lifestyle related chronic diseases are increasing at an alarming rate both in Australia and around the world. While Primary Health Care (PHC) has a key role in addressing CVD prevention, a large evidence to practice gap exists. The Expanded Chronic Care Model (ECCM) has emerged as a leading approach to chronic disease management. This model proposes a comprehensive approach to disease management that adds prevention and health promotion to direct clinical care. While elements of the ECCM have been implemented within Australia, a full comprehensive application and evaluation of the model has not been carried out. This research addresses this gap in knowledge. Using the ECCM as a basis, the role and capacity of the community-based lifestyle modification workforce to support PHC in the management of CVD and behaviour change for risk reduction were examined. The feasibility, effectiveness and sustainability of this augmented approach to care were examined along with broader implications related to reorientation of PHC towards prevention.

## ***Methods***

A mixed methods approach, embedded within an overarching case study in a single Australian jurisdiction (the Australian Capital Territory), was used to provide an integrated understanding of the real-world challenges of undertaking CVD management and prevention in contemporary PHC practice. The research design was guided by a number of interrelating theoretical and framing approaches governing different aspects of the research including: the transtheoretical model (stages of change); normalisation process theory; the expanded chronic care model and the complex adaptive system approach. A wide range of data was collected to examine the feasibility and effectiveness of the approach and to understand critical success factors for its implementation and sustainability. A one-group pre-post quasi experimental study was conducted to estimate health effects or assess process challenges and outcomes. Quantitative data from patient surveys and general practice clinical information systems were gathered and analysed. Process evaluation was conducted using surveys and clinical information systems data. Qualitative data were collected using semi-structured or focus

group interviews with: intervention participants; patients not responding to the intervention invitation; general practice staff; lifestyle advisors (health coaches); allied health professionals; and community-based lifestyle modification programme providers. All data were analysed separately using descriptive and inferential statistics for the quantitative data and both thematic and single coding analyses for the qualitative data. Pattern matching was used to test the study findings against case study propositions.

## ***Results***

The intervention led to positive health and systems outcomes. There was a statistically significant reduction in population CVD absolute risk of 2.26%. Study programme participants were mostly satisfied with the service provided and all reported making positive changes to the health behaviours relevant to them. Patients who did not respond to the invitation to participate in the intervention reported varying levels of heart health education by general practitioners and practice nurses and only 44% had received a ‘heart and stroke check’ in the last two years. Interviews with these non-respondents highlighted that: existing relationship with a GP; apprehension to address CVD risk; and a low priority of addressing CVD risk influenced their choices not to participate. Further qualitative investigation revealed that more effort would be needed across multiple levels and stakeholders to implement such a complex intervention and embed evidence-based change into practice. Key barriers identified were: current funding mechanisms; the challenging nature of lifestyle modification; and the low value proposition of CVD prevention. The community-based sector, including allied health professionals and lifestyle modification programme providers, were highly motivated to contribute to CVD prevention but were underutilised and considered the level of funding available to be inadequate. The low value placed on and the ‘hard work’ of prevention was also noted. A need to improve cross-sector linkages were also highlighted.

Overall, the case study propositions were confirmed, with the Expanded Chronic Care Model proving a useful framework to develop a whole-of-system approach to CVD prevention. An emergent theme from the research was that this chronic disease management system demonstrated many of the features of a complex adaptive system. These findings were synthesised into a complexity-informed Enhanced Chronic Care Model, providing both an explanation of the study outcomes and suggesting how best to progress ‘evidence to practice’ translation.

## ***Conclusion***

Reorientation of primary health care systems towards prevention continues to be highly resistant to change. The research undertaken here demonstrated that moving towards a CVD prevention-orientated PHC will need: 1. An improved value proposition for CVD prevention, 2. Better local health intelligence, 3. Enhanced relationships between all stakeholders, 4. A PHC workforce that has the skills to leverage added value to the system and 5. A more supportive policy environment.

## List of publications contributing to thesis

1. Volker, N, Davey, RC, Cochrane, T, Williams, LT & Clancy, T 2014, 'Improving the Prevention of Cardiovascular Disease in Primary Health Care: The Model for Prevention Study Protocol', *JMIR Research Protocols*, vol. 3, no.3, e33.
2. Volker, N, Williams, LT, Davey, RC & Cochrane, T 2016, 'Community-based lifestyle modification workforce: an underutilised asset for cardiovascular disease prevention', *Australian Journal of Primary Health*, vol. 22, pp 327-31.
3. Volker, N, Williams, LT, Davey, R. C, Cochrane, T & Clancy, T 2017, 'Implementation of cardiovascular disease prevention in primary health care: enhancing understanding using normalisation process theory,' *BMC Family Practice*, vol. 18, no. 1, pp 28.
4. Volker, N, Clancy, T, Cochrane, T& Davey, R 2014, *HeartLink Final Report* Centre for Research & Action in Public Health, University of Canberra, Canberra.

## Manuscripts currently under review

Volker, N, Davey, RC, Cochrane, T, Williams, LT & Clancy, T  
'Can a complexity lens provide focus for future models of cardiovascular disease prevention interventions in primary health care? The MoFoP Study'.  
Submitted to the *International Journal of Integrated Health Care*.

## Conference presentations

1. Nerida Volker, Rachel Davey, Tom Cochrane & Lauren Williams  
*Community-based lifestyle modification providers: allies or poor cousins?*  
Primary Health Care Research Conference 2013.

2. Nerida Volker, Rachel Davey, Tom Cochrane, Tanya Clancy & Lauren Williams  
***Chronic Care Models for Prevention: a framework for management of cardiovascular disease risk***  
Primary Health Care Research Conference 2013.
  
3. Nerida Volker, Rachel Davey, Tom Cochrane & Lauren Williams  
***HeartLink, better connections to reduce cardiovascular disease risk.***  
Primary Health Care Research Conference 2012.

# Table of Contents

<b>Abstract</b>	<b>v</b>
<b>List of publications contributing to thesis</b>	<b>ix</b>
<b>Manuscripts currently under review</b>	<b>ix</b>
<b>Conference presentations</b>	<b>ix</b>
<b>List of Figures</b>	<b>xvii</b>
<b>List of Appendices</b>	<b>xix</b>
<b>List of Abbreviations</b>	<b>xxi</b>
<b>Acknowledgements</b>	<b>xxiii</b>
<b>Preface</b>	<b>xxv</b>
<b>Chapter 1 - Introduction and Research Rationale</b>	<b>1</b>
1.1 Thesis outline	1
1.2 Cardiovascular Disease and its Impact in Australia	2
1.3 CVD Prevention in Primary Health Care	3
1.4 Rationale for thesis	7
1.5 Chapter summary	7
<b>Chapter 2 - Literature review</b>	<b>9</b>
2.1 Primary Health Care setting	9
2.2 CVD prevention in PHC - from clinic to community	11
2.2.1 CVD prevention activity in PHC - general practice setting	12
2.2.2 CVD prevention in PHC - community-based setting	16
2.3 The role of the PHC workforce in CVD prevention	18
2.4 The theory and models framing the doctoral study	20
2.4.1 Intrapersonal level - Transtheoretical model of change (Stages of Change)	22
2.4.2 Interpersonal level - Normalisation Process Theory	23
2.4.3 Organisational level - The Chronic Care Model (CCM)	24
2.4.4 System level - Systems thinking and complexity approach	25
2.5 Summary of evidence	28
2.6 Chapter summary	28
<b>Chapter 3 - The Chronic Care Model</b>	<b>29</b>
3.1 Use of the CCM as a framework in PHC	29
3.1.1 Eligibility criteria	29
3.1.2 Search strategy and data sources	30
3.2 CCM and CVD prevention in PHC	34
3.3 Enhanced Chronic Care Models	37

3.4 Summary of review findings.....	38
3.5 Research questions .....	42
3.6 Chapter summary .....	43
<b>Chapter 4 - Methods .....</b>	<b>47</b>
4.1 Methodological approach.....	47
4.1.1 Pragmatist worldview .....	47
4.1.2 Mixed methods.....	51
4.1.3 The case study approach .....	53
4.2 Methods.....	56
4.2.1 Study protocol.....	56
4.3 Ethical considerations .....	72
4.4 Study phases.....	72
4.5 Chapter summary .....	73
<b>Chapter 5 - Exploratory phase.....</b>	<b>75</b>
5.1 Introduction to exploratory phase .....	75
5.2 Baseline focus groups - general practitioners and practice nurses.....	76
5.3 Scan of the CVD Prevention in PHC policy and funding landscape .....	78
5.3.1 The CVD prevention in PHC policy landscape .....	79
5.3.2 The CVD prevention in PHC funding environment .....	81
5.3.3 Policy and funding scan summary .....	82
5.4 Chapter summary .....	83
<b>Chapter 6 - Data collection and analysis phase .....</b>	<b>89</b>
6.1 Introduction to the data collection and analysis phase.....	89
6.2 Health sector implementation outcomes .....	90
6.3 Community Sector outcomes .....	101
6.4 Patient level outcomes.....	108
6.4.1 Study population CVD risk profile and participant recruitment.....	108
6.4.2 Non-responder patient outcomes .....	110
6.4.3 <i>HeartLink</i> participant health and wellbeing outcomes .....	115
6.5 Chapter summary .....	121
<b>Chapter 7 - Case Study interpretation and model development phase.....</b>	<b>125</b>
7.1 Case study manuscript: Can a complexity lens provide focus for a model of cardiovascular disease prevention in primary health care? The MoFoP Study .....	126
7.2 Revisit of research questions.....	141
7.2.1 Research question outcomes .....	141
7.3 Chapter summary .....	142
<b>Chapter 8 - Discussion and recommendations .....</b>	<b>143</b>

8.1 An improved value proposition for CVD prevention.....	143
8.2 Better local health intelligence.....	145
8.3 Enhanced relationships between all stakeholders .....	147
8.4 A PHC workforce that has the skills to leverage added value to the system. ....	151
8.5 A more supportive policy and funding environment. ....	155
8.6 Areas for future research.....	156
8.7 Strengths and limitations of this doctoral study.....	157
8.8 Researcher as instrument.....	159
8.9 Conclusion.....	160
<b>Chapter 9 - References.....</b>	<b>163</b>

## List of Tables

Table 1: Overview of workforce for CVD prevention in PHC.....	19
Table 2: Four domains of Normalisation Process Theory .....	23
Table 3: Components of the Chronic Care Model.....	25
Table 4: Key Characteristics of Complex Adaptive Systems .....	26
Table 5: CCM review study outcomes.....	33
Table 6: CCM and CVD prevention studies .....	36
Table 7: Summary of enhanced Chronic Care Models .....	38
Table 8: Alignment of <i>Heartlink</i> activities with ECCM components .....	40
Table 9: Pragmatist knowledge claims and study features .....	50
Table 10: Study types, sources, analysis and purpose .....	52
Table 11: Policy and frameworks relevant to the doctoral study.....	80
Table 12: Funding landscape for CVD prevention and lifestyle modification support.....	82
Table 13: <i>Heartlink</i> non-responder interview participant demographics .....	111
Table 14: Changes in clinical CVD risk factor measures (over 12 months) .....	117
Table 15: Comparison of outcomes for intervention completers and non-completers .....	119
Table 16: Self-reported physical activity .....	118
Table 17: Study data types and data sources .....	128
Table 18: Intervention effectiveness, feasibility and key success factors .....	132

## List of Figures

Figure 1: Theory and models used to frame the study.....	21
Figure 2: Elements of the Chronic Care Model (Wagner et al. 1999).....	24
Figure 3: Article search strategy and outcomes.....	31
Figure 4: <i>Heartlink</i> intervention process .....	41
Figure 5: Study design flow chart.....	55
Figure 6: Research phases in the doctoral study.....	72
Figure 7: Research phases of the doctoral study - exploratory phase.....	75
Figure 8: Research phases in the doctoral study - data collection and analysis phase .....	89
Figure 9: Overview of recruitment to <i>Heartlink</i> and data collection.....	109
Figure 10: Research phases of the study - interpretation and model development phase .....	125
Figure 11: MoFoP study design.....	129
Figure 12: Complexity-informed Chronic Care Model .....	140

## List of Appendices

Appendix 1 - Quick reference guide to absolute cardiovascular disease risk management	199
Appendix 2 - <i>Heartlink</i> final report .....	207
Appendix 3 - Ethics documentation.....	255
Appendix 4 - Participant forms and consent forms .....	263
Appendix 5 - Exploratory focus group topic guides .....	299
Appendix 6 - Topic guides for implementation focus groups .....	303
Appendix 7 - Topic guides for community sector focus groups.....	309
Appendix 8 - Introduction letter to <i>Heartlink</i> .....	311
Appendix 9 - Letters and survey for non-respondents.....	313
Appendix 10 -Topic guide for non-responder interviews.....	321
Appendix 11 - <i>Heartlink</i> satisfaction survey .....	323
Appendix 12 - <i>Heartlink</i> participant survey .....	325

## List of Abbreviations

AIHW	Australian Institute of Health and Welfare
ABS	Australian Bureau of Statistics
ACCHO	Aboriginal Community Controlled Health Organisation
ACT	Australian Capital Territory
AHP	Allied Health Professional
APMA	Australian Practice Managers Association
APCCP	Australian Primary Care Collaborative Programme
BEACH	Bettering the Evaluation and Care in Health
BP	Blood Pressure
CAS	Complex Adaptive System
CDM	Chronic Disease Management
CCM	Chronic Care Model
CVAR	Cardiovascular Absolute Risk
CVD	Cardiovascular Disease
ECCM	Enhanced Chronic Care Model
GP	General Practitioner
ITT	Intention to Treat
LMP	Lifestyle Modification Program
MBS	Medicare Benefits Schedule
MCS	Mental Health Composite Scale
NCD	Non-Communicable Disease
NPT	Normalisation Process Theory
NVDPA	National Vascular Disease Prevention Agency
PCMH	Patient Centre Medical Home
PCS	Physical Health Composite Scale
PHN	Primary Health Care Network
PHC	Primary Health Care
PN	Practice Nurse
RACGP	Royal Australian College of General Practice
RCT	Randomised Control Trial
WHO	World Health Organisation

## Acknowledgements

I wish to convey my most sincere thanks to my PhD supervisors Professor Rachel Davey, Professor Tom Cochrane and Professor Lauren Williams. Your ongoing generosity, wisdom and patience will never be forgotten. I would like to thank Tanya Clancy, my wonderful colleague and dear friend who was my constant companion for the *HeartLink* journey. Thank you also to Tony Stubbs from the Heart Foundation ACT, who helped secure funding for *HeartLink* (with a little help from his running stories). To Raglan and Rohan, thank you for all the coffees, you were the best PhD buddies a girl could have. I should also acknowledge my naughty dietetic comrades, you know who you are! Thank you for making sure I always remain a naughty dietitian.

I do not think anybody can survive a PhD without the support of a loving and tolerant group of family and friends. To the lovely Ro and Jason, Anna and David and the Curtin crowd who kept me fed, watered and sane throughout the years, thank you. To my Mum and Dad who gave up so much for me to have the opportunities they never had, your love and belief in me, is everything. Thank you to my dear step-sons, Tom and Jack, for being completely oblivious to the whole process. To my dearest husband Richard who I am indebted to. Your unconditional love and constant support means everything. And finally, to my girls, Sienna and Lucia. We have been through the hardest of times and have shared the best of times. The best is still to come! Thank you for always reminding me what is really important in life. You are the most amazing young women and you inspire me every day.

## Preface

I did not always dream of being a dietitian. However, I did want a career with purpose, and what better purpose than to work to ensure that people have the basic human right of good nutrition. Over my career, a commitment to social justice and desire to work collaboratively with like-minded colleagues has led me on an incredible journey. As an Accredited Practising Dietitian, I have worked at all levels of Australian government, and in many roles with the non-government sector. I have worked in the bush, managed community health teams and been an accreditor for community health centres. I have worked in the Aboriginal Community Controlled Sector, at a national level, and locally with Winnunga Nimmityjah Aboriginal Health Service. I led professional services at the Dietitians Association of Australia and with the Heart Foundation I led an interdisciplinary team which included dietitians, nurses, school teachers, urban planners and fitness leaders. Most recently, I have shared my experiences as a university lecturer. I have been the funder and the fundee, the regulator and the regulated, the teacher and the student. I see health as a system as experience has taught me that you cannot make a difference by working in a straight line.

As is true of all research, all of these experiences have influenced this research. While working with the Heart Foundation, it was a short meeting with Professor Rachel Davey, then newly arrived in Australia, that led to the development of a proposal for *HeartLink*. The *HeartLink* pilot program forms the basis of this doctoral study. *HeartLink* aimed to improve assessment, and management, of cardiovascular disease absolute risk in general practice and provide enhanced support for health behaviour change in the practice, and community settings. I worked on many aspects of the implementation of *HeartLink* including the development of the health coaching service and delivering many professional development activities. The aim of my doctoral research was to measure the health and process outcomes achieved by *HeartLink*, but also to delve deeply into the work undertaken by all stakeholders to implement a complex intervention in the real world.

In case study research, the researcher is often considered an intruder who is there to observe how a system dynamic unfolds (Anderson et al. 2005). While my background in healthcare is extensive, I did feel like an intruder during some aspects of the study. I had never worked in a general practice and each *HeartLink* practice was a unique organisation with its own culture and way of doing the business of primary health care.

Nevertheless, not all of the context for the study was unfamiliar. As a health professional, I had a shared background with many of the practitioner participants in the study. I have also spent many years working with patients of the same age, and experiencing the same health issues, as the *HeartLink* participants.

Malterud (2001) challenges researchers to identify personal motivations and preconceptions about their study, and their study participants. As a health professional, I came to this doctoral study with a desire to build on my existing experience and contribute new insights to an important area of practice. As a researcher, I acknowledge my role as ‘researcher-as-instrument’ and was mindful of how I brought my professional, personal and researcher worlds together to achieve the best outcome, incorporating reflexivity into all aspects of my research process (Hammersley & Atkinson 1995).