



**The Australia-New Zealand School of Government**

**at the University of Canberra**

**POLICY-ORIENTED LEARNING AND OPENING UP:  
THE CASE OF CHINA IN TRANSITION**

**BY**

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# **Abstract**

This thesis aims to make a theoretical, empirical and prescriptive contribution to the contemporary study of policy transfer. In the first regard, it observes that despite bold claims to the contrary (see Dolowitz and Marsh, 1996; and Evans, ed., 2010), most studies of policy transfer are characterised by their mono-cultural understanding of the process of policy-oriented learning reflected in an obsession with the destination of transfer rather than its original policy setting or settings. This betrays an absence of strong comparative investigation of the process of learning. Moreover, existing approaches to the study of policy transfer networks (the process of policy learning) are limited by their narrow epistemological perspectives as in the main they tend to lend undue focus on actors, ideas/interests or structure. Following the work of Marsh and Smith on policy networks (2000), this thesis contends that these elements cannot be separately analyzed. It therefore advances an interactive model of policy transfer networks that investigates the process of learning through three interactive dimensions: between structure and agents, network and context, and network and outcome.

This brings me to the thesis's second main contribution – the presentation of original case study explorations of the role of policy transfer in facilitating the rise of the Quasi-Competition State. The thesis contends that policy transfer has become a key policy instrument in the process of transition from a command to a market socialist economy. Indeed, in order to meet the perceived imperatives of state transformation, the ‘Reform and Open Door’ policy has been featured by a broad range of processes of policy learning. It is, however, beyond the scope of this thesis to present a comprehensive description and explanation of this complex and multi-faceted reform process, rather the aim of this account is to provide an examination of certain processes of policy transfer which are broadly indicative of the dynamics of change underpinning the incremental process of reform.

The third and final contribution of this thesis lies in its identification of the ingredients of rational policy transfer which can hopefully help guide future Chinese policy-makers to more progressive policy outcomes.

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# **Abbreviations and Acronyms**

ACFTU	All-China Federation of Trade Union
AIMs	Alternative Investment Market
BRIC	Brazil, Russia, India and China
CAF	Common Assessment Framework
CAG	China Academy of Governance
CBMO	Chicago Building Managers Organization
CEA	China Enterprise Association
CEIBS	China Europe International Business School
CEPA	China Europe Public Administration Program
CNSA	China National School of Administration
COD	Central Organization Department of CPC Central Committee
CPC	Communist Party of China
CPMI	China Property Management Institute
CSRC	The China Securities Regulatory Commission
EC	European Commission
ECD	European Commission Delegation in Beijing
ELCP	Endowment and Long-term care Program
EIPA	European Institute of Public Administration
ENA	French National School of Administration
EU	European Union
FER	Final Evaluation Report of the CEPA Program
FOIA	Freedom of Information Act
GEM	Growth Enterprise Market
HSBC	Hong Kong and Shanghai Banking Corporation

ILO	International Labor Organization
IMF	International Monetary Fund
IOs	International Organizations
IPOs	Initial Public Offerings
JVs	Joint Ventures
KASDAQ	Korean Association of Securities Dealers Automated Quotation
LTCs	Long Term Care Systems
M&A	Merger and Acquisitions
MCA	Ministry of Civil Affairs
MHRSS	Ministry of Human Resource and Social Security
MLSS	Ministry of Labor and Social Security
MOF	Ministry of Finance
MOFCOM	Ministry of Commerce (China)
MOHURD	Ministry of Housing and Urban-Rural Development
MOHRSS	Ministry of Human Resource and Social Security
MOP	Ministry of Personnel (China)
MBA	Master of Business Administration
MPA	Masters of Public Administration
MTER	Mid-term Evaluation Report of the CEPA Program
NASDAQ	National Association of Securities Dealers Automated Quotation
NGOs	Non-Governmental Organizations
NPOs	Non-Profit Organizations
NHS	British National Health System
NPC	National People's Congress
NPM	New Public Management

OR	Operational Report
PA	Public Administration
PBOC	Peoples Bank of China
PIPA	Provincial Institute of Public Administration
QFIIs	Qualified Foreign Institutional Investors
SA	Strategic Alliance
SCOPSR	State Commission Office for Public Sector Reform
SEDZs	Special Economic Development Zones
SFES	Strict Foreign Exchange System
SHSE	Shanghai Stock Exchange
SOEs	State-Owned Enterprises
SMEs	Small and Medium-sized Enterprises
SSC	State Securities Commission
SZSE	Shenzhen Stock Exchange
TAC	Technical Assistance Service Contract For E.C. External Aid
TM	Training for Training Managers
TOR	Terms of Reference
TOT	Training of Trainers
UK	United Kingdom
UN	United Nations
UNDP	United Nations Development Program
US	United States
WB	World Bank
WHO	World Health Organization
WTO	World Trade Organization

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